

COMMON SHAREHOLDER/MEMBER AGREEMENT ISSUES CHECKLIST

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When there are two or more equity holders, a Shareholders' Agreement or Operating Agreement, sometimes referred to as a Buy-Sell Agreement, is a powerful tool to help control a company's future. Contractually determining what happens to the company equity after a triggering event (termination of employment, disability, death, third party offers) can avoid holder disputes and can also solve some of the owners' estate planning problems. While no single, sure-fire method of determining the issues most likely to come into play or the fair price exists, having a well thought out contractual obligation and an applicable formula to regularly update the valuation of the stock price is essential.

Antheil Maslow & MacMinn will assist you in your efforts to come to agreement (and memorialize that agreement) on the following topics:

I. MANAGEMENT ISSUES

- A. What will be your Board make-up?
 - 1. Disproportionate Voting Rights for Founder(s)
 - 2. Outsiders
 - 3. Tie Breaker/Advisor
- B. What vote will be required for corporate actions: majority, supra-majority or unanimous approval?
 - 1. Daily Operations
 - 2. Fundamental Corporate Events (Sale, Merger, Consolidation, Exit Plan)
- C. Common Decisions
 - 1. Hiring and firing of personnel
 - 2. Amending fee schedule
 - 3. Purchase of fixed assets in excess of \$ _____
 - 4. Any expenditure in excess of \$ _
 - 5. Adopting or amending retirement plan
 - 6. Designating or changing signatories on corporate bank accounts
 - 7. Borrowing money
 - 8. Entering into lease contracts
 - 9. Offering ownership
 - 10. Terminating a Shareholder/Member
 - 11. Withdrawals from corporate bank accounts

- 12. Determining which expenses of the individual Shareholder/Member should be paid for by the corporation
- 13. Dissolution of the entity
- 14. Purchase of insurance
- 15. Sale of corporate assets
 - a. Substantially all
 - b. Less than substantially all
- 16. Other
 - a.
 - b.

II. TRANSFER ISSUES

- A. What events will trigger a buy out of an owner?
 - 1. Events requiring a buy-out
 - a. Death
 - b. Disability
 - (1) Corp Option (Price)
 - (2) Sher Put (Discounted Price)
 - c. Retirement (Age Specific)
 - d. Withdrawal from the corporation (In Whole; In Part)
 - (1) Voluntary (Discounted Price)
 - (2) Involuntary (Price or Bonus Price)
 [Negotiation Disclosure/Tail Provisions]
 - e. Reduction in Responsibilities
 - f. Bankruptcy/Divorce
 - 2. How will ownership interest be valued? (This should be industry and biz specific)
 - a. Will you need an appraisal?
 - b. Can you use a fixed formula? (Must update formula as biz changes)
 - c. Will a goodwill calculation be required?
 - d. Negation/Reference to Discounts
 - (1) Lack of Marketability
 - (2) Minority
 - e. Do you want Salary Continuation/Death Benefit Agreements?
 - 3. How will you pay out determined Sale Price?
 - a. Death
 - (1) Insurance proceeds
 - (2) How much insurance to obtain
 - (3) Proper structure for "key man" insurance
 - b. Disability, retirement, withdrawal, bankruptcy, divorce
 - (1) Installment payments over time or lump sum
 - (2) Interest rate for installment payments
 - (3) When will installment payments begin
 - c. Should there be collateral security for seller?
 - 4. Restrictive Covenant/Non-Disclosure/Corporate Asset Ownership (including name)

- B. What should be required for admission of a new owner?
 - 1. Pre-emptive rights/dilution
 - 2. Required vote
 - 3. How to value buy-in amount
 - a. Appraisal
 - b. Fixed formula
 - c. Good will

AMM attempts to provide a broad frame-work for shareholder and member relations. Should majority rule always prevail or are there situations that may require a super-majority vote? How should irreconcilable differences be resolved without destruction of the company? All of these issues and more can be addressed by what is often referred to mistakenly as a simple "Buy-Sell Agreement". Antheil Maslow & MacMinn will help craft a document that fits all of its client's specific needs.

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